



e-ISSN 3041-2498

Public Management and Policy

<https://www.eu-scientists.com/index.php/pmap>



The Role of the Office of the President of Ukraine Under Martial Law: Institutional and Political Aspects

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ARTICLE INFO

ABSTRACT

Research Article

DOI:

[10.70651/3041-2498/2026.4.14](https://doi.org/10.70651/3041-2498/2026.4.14)

Received:

8 March 2026

Accepted:

13 April 2026

Published online:

18 April 2026

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The relevance of the topic stems from the increasing concentration of managerial decision-making within the presidential vertical of power following the outbreak of full-scale war, as well as the necessity of understanding the mechanisms by which the Office of the President of Ukraine influences the process of shaping and implementing state policy. Under martial law, the Office of the President of Ukraine no longer performs exclusively administrative and organizational functions but has acquired the features of a strategic center for coordinating political, security, and communication processes. The purpose of the article is to identify the peculiarities of the functioning of the Office of the President of Ukraine under martial law, to analyze the mechanisms of its influence on political decision-making, and to compare the current model of the Office of the President of Ukraine with the previous model of the Administration of the President of Ukraine. The methodological basis of the study includes institutional, systemic, comparative, and structural-functional analyses, as well as content analysis of documents and scholarly works in the fields of public administration, political science, and constitutional law on the functioning of the presidency under crisis conditions. It was determined that, under martial law, the Office of the President of Ukraine serves as an integrating administrative center, ensuring interaction among the security sector, executive authorities, parliament, and international partners. It was substantiated that the current model of the Office of the President of Ukraine's functioning is characterized by a high level of centralization of managerial processes and operational decision-making, and by the strengthening of the analytical component of its activities. The comparison between the Administration of the President of Ukraine and the Office of the President of Ukraine enabled the identification of a transformation of the presidential apparatus from a predominantly administrative model to a political-coordination system of governance. It was established that the institutional transformation of the Office of the President of Ukraine became one of the key factors in adapting the public administration system to the conditions of martial law. The strengthening of the Office of the President of Ukraine reflects broader trends toward the centralization of political coordination and the concentration of managerial functions within the presidential vertical of power. At the same time, the necessity of ensuring a balance of powers, effective political governance, and democratic oversight in the functioning of the state during crisis conditions is becoming increasingly relevant.



KEYWORDS

martial law, public administration, political coordination, presidential vertical, political decisions, crisis management, institutional transformation, public authority.



Роль Офісу Президента України в умовах воєнного стану: інституційний та політичний аспекти

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СТАТТЯ

АНОТАЦІЯ

Дослідниця

DOI:

[10.70651/3041-2498/2026.4.14](https://doi.org/10.70651/3041-2498/2026.4.14)

Отримана:

08.03.2026 р.

Прийнята:

13.04.2026 р.

Опублікована:

18.04.2026 р.

Авторське право

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Актуальність теми зумовлена посиленням концентрації управлінських рішень у межах президентської вертикалі влади після початку повномасштабної війни, а також необхідністю осмислення механізмів впливу Офісу Президента України на процес формування та реалізації державної політики. В умовах воєнного стану Офіс Президента України перестає виконувати виключно адміністративно-організаційні функції та набуває ознак стратегічного центру координації політичних, безпекових і комунікаційних процесів. Метою статті є визначення особливостей функціонування Офісу Президента України в умовах воєнного стану, аналіз механізмів його впливу на ухвалення політичних рішень та порівняння сучасної моделі діяльності Офісу Президента України з попередньою моделлю Адміністрації Президента України. Методологічну основу дослідження становлять інституційний, системний, порівняльний, структурно-функціональний аналіз та контент-аналіз документів, а також наукові праці з державного управління, політології та конституційного права щодо функціонування інституту президентства в умовах криз. Визначено, що в умовах воєнного стану Офіс Президента України виконує функцію інтеграційного управлінського центру, який забезпечує взаємозв'язок між сектором безпеки, органами виконавчої влади, парламентом та міжнародними партнерами. Обґрунтовано, що сучасна модель функціонування Офісу Президента України характеризується високим рівнем централізації управлінських процесів, оперативністю ухвалення рішень та посиленням аналітичного складника діяльності. Проведене порівняння Адміністрації Президента України та Офісу Президента України дозволило встановити трансформацію президентського апарату від переважно адміністративної моделі до політико-координаційної системи управління. Встановлено, що інституційна трансформація Офісу Президента України стала одним із ключових чинників адаптації системи державного управління до умов воєнного стану. Посилення ролі Офісу Президента України відображає тенденції централізації політичної координації та концентрації управлінських функцій у межах президентської вертикалі влади. Водночас актуалізується необхідність забезпечення балансу владних повноважень, ефективності політичного управління та демократичного контролю в умовах кризового функціонування держави.



КЛЮЧОВІ СЛОВА

воєнний стан, державне управління, політична координація, президентська вертикаль, політичні рішення, кризове управління, інституційна трансформація, публічна влада.

1. Introduction

The functioning of the state administration system under martial law is accompanied by the transformation of mechanisms for coordinating power, making management decisions, and organizing crisis response. A full-scale war has led to a strengthening of the role of the presidency in ensuring the stability of state administration and operational interaction between key government bodies. Under such conditions, the Office of the President of Ukraine has significantly expanded its functional load, providing organizational, analytical, and coordination support for the activities of the head of state in the state crisis management system. The transformation of the role of the Office of the President of Ukraine after 2022 is associated with the need for rapid decision-making, concentration of management powers, and an increase in the level of centralization of state administration in crisis security conditions. As a result, the Office of the President of Ukraine has increased its participation in shaping the political agenda, coordinating interagency interaction, and ensuring the implementation of strategic decisions at the state level. This necessitates a comprehensive scientific analysis of the features of the functioning of the Office of the President of Ukraine and determining its impact on the transformation of the institution of the presidency.

Modern political processes in Ukraine demonstrate that the effectiveness of public administration in crisis conditions largely depends on the ability of institutions to ensure the efficiency of communication, analytical support for decisions and coordination of the activities of government bodies. In these conditions, the Office of the President of Ukraine has significantly expanded its coordination and analytical activities in the public administration system, ensuring interaction between state authorities, the security sector and other subjects of state policy implementation. At the same time, the strengthening of the role of the presidential apparatus raises the issue of the balance of power, the limits of political influence of auxiliary structures and the peculiarities of the functioning of the institution of the presidency in martial law.

The research problem is the need to determine the peculiarities of the transformation of the functions of the Office of the President of Ukraine in martial law, establish mechanisms for its influence on the process of political decision-making and clarify the nature of interaction between the Office of the President of Ukraine and the institution of the presidency in general. Despite the significant number of scientific works devoted to the functioning of the institution of the presidency, the issues of the institutional role of the Office of the President of Ukraine in the conditions of a full-scale war have not been sufficiently studied. The scientific significance of the study lies in deepening theoretical approaches to understanding the transformation of the presidential vertical of power in crisis conditions, as well as in determining the place of the Office of the President of Ukraine in the system of modern political governance. The practical significance is associated with the possibility of using the results of the study to improve the mechanisms of coordination of public administration, ensure effective interdepartmental interaction and increase the effectiveness of political decision-making in conditions of martial law.

Of particular relevance is the study of the differences between the functioning of the Administration of the President of Ukraine and the modern Office of the President of Ukraine. The transformation of the administrative model of ensuring the activities of the head of state into a political and coordination management system indicates the formation of new mechanisms for the implementation of presidential power. In view of this, scientific research should be aimed at determining the institutional features of the functioning of the Office of the President of Ukraine, the mechanisms of its influence on political decisions, and its role in ensuring the stability of public administration under martial law.

2. Literature Review

The analysis of scientific publications shows the growing interest in the issues of the functioning of the institution of the presidency, the transformation of public administration mechanisms and ensuring the stability of state power in conditions of martial law. Modern research covers a wide range of issues - from the institutional capacity of state authorities and political legitimacy to crisis management, security sector coordination and communication strategies of the authorities in conditions of war. Scientific works devoted to the analysis of the role of the Office of the President of Ukraine in the processes of political coordination, ensuring the continuity of state administration and the formation of management decisions in conditions of crisis functioning of the state are of particular relevance. In particular, V. Gatsko [1] studies

the factors of trust formation in local self-government bodies during the war in Ukraine, focusing on the role of effective communication, institutional capacity and crisis response in ensuring public support for the authorities. At the same time, V. O. Mogil and S. D. Dangadze [2] analyze the organizational component of public administration mechanisms in emergencies, emphasizing the need to adapt management structures to crisis challenges and increase the level of coordination between government bodies. The activities of the presidency in the context of European integration processes are considered by A. Shkuro [3], drawing attention to the political role of the President of Ukraine in ensuring the foreign policy stability of the state. A. Shkuro [4] also examines the functional and essential features of the structural elements of the apparatus of the President of Ukraine, which is of particular importance for understanding the transformation of the role of the Office of the President of Ukraine in martial law. In subsequent works, the scientist analyzes the genesis of the institution of the presidency in Ukraine [5], as well as theoretical approaches to the interpretation of presidential power [6], which allows for a comprehensive assessment of the evolution of the functioning of the presidential apparatus in the system of public administration.

A comprehensive analysis of executive leadership models in Ukraine during the presidency of Volodymyr Zelensky is carried out by T. Sedelius, O. Mashtaler and T. Raunio [7], paying attention to the peculiarities of the functioning of the semi-presidential system in wartime. At the same time, O. Brovko [8] studies the stability of local government in the conditions of Russian aggression, focusing on the adaptation of public administration institutions to military challenges.

Scholars I. Oliychenko, M. Ditkovska and A. Klochko [9] study the processes of digital transformation of public authorities in wartime, emphasizing the strengthening of the role of digital tools in ensuring managerial stability, coordination of state institutions and efficiency of decision-making. The work of J. Cao and A. D. Galinsky [10] analyzed the mechanisms of public trust formation in conditions of uncertainty, which is important for understanding the peculiarities of the functioning of state institutions in crises and supporting the legitimacy of political governance during martial law. The research of T. Rice, L. Y. Unruh, A. J. Barnes and E. Richardson [11] is devoted to the transformation of state policy in conditions of change of executive power, which allows us to trace the influence of political leadership and centralization of managerial decisions on the functioning of the public administration system.

At the same time, J. T. Darden [12] examines the features of the formation of state policy in Ukraine during the war period through the prism of institutional changes and the transformation of social roles, emphasizing the importance of state coordination in wartime. The processes of formation of professional self-government in Ukraine in the context of the transformation of state institutions are analyzed by N. Martynenko [13], focusing on the need to improve the mechanisms of interaction between government bodies and professional structures. At the same time, O. Bondarenko and M. Utkina [14] investigate the features of legal regulation and state control in martial law, which is important for the analysis of the adaptation of state management mechanisms to security challenges.

In addition, M. Jaroszewicz, D. Jakniūnaitė and P. Adey [15] highlight the issue of coordinating extraordinary population mobility during war, revealing the role of state institutions in ensuring crisis response and interagency cooperation. Ensuring the right of access to official information as a tool for increasing the institutional stability of the state in wartime conditions is investigated by T. Oleksiyuk [16], focusing on the importance of information openness and communication for supporting the effectiveness of public administration. Researchers E. Cinar, O. Prodius, I. Sokoly, S. Ozcan and A. A. Guenduez [17] analyze the political context of innovations in the public sector of Ukraine, emphasizing the impact of crisis conditions on the transformation of public administration mechanisms, inter-institutional coordination and modernization of the public authority system. Thus, the analysis of scientific sources allows us to conclude that modern research is mainly focused on the issues of the functioning of the institution of the presidency, crisis management, institutional stability and political legitimacy of power in wartime. At the same time, the problem of comprehensive research into the role of the Office of the President of Ukraine as a center of strategic coordination and political influence in martial law remains insufficiently developed. Existing research is mainly focused on the constitutional and legal foundations of the activities of the President of Ukraine or general aspects of the functioning of the public administration system, while the transformation of the role of the auxiliary presidential apparatus in crisis conditions has been studied fragmentarily.

Special attention requires understanding the changes in the nature of the participation of the Office of the President of Ukraine in the system of public administration after the start of a full-scale war. The issue of institutional adaptation of the presidential apparatus to crisis conditions, strengthening its coordination and analytical components, as well as the impact of relevant processes on the functioning of

public administration mechanisms has not been sufficiently studied. The transformation of the model of interaction between the Office of the President of Ukraine, the security sector and other state authorities under martial law requires separate scientific understanding. This is precisely what determines the need for further scientific understanding of the institutional and political aspects of the activities of the Office of the President of Ukraine in modern conditions of the functioning of the state.

3. Problem Statement

The purpose of the article is a comprehensive study of the role of the Office of the President of Ukraine in martial law through the prism of institutional and political transformations of the public administration system.

To achieve this goal, the following tasks have been defined:

1) to study the transformation of the functional role of the Office of the President of Ukraine in martial law;

2) to determine the institutional and regulatory mechanisms for the participation of the Office of the President of Ukraine in coordinating the process of preparing, agreeing and implementing political decisions in martial law;

3) to compare the features of the influence of the administration of the President of Ukraine and the Office of the President of Ukraine on the functioning of the institution of the presidency of Ukraine.

4. Methods and Materials

The study was based on a comprehensive analysis of scientific works in the field of public administration and political science, analytical materials and open information resources dedicated to the functioning of the institution of the presidency and the activities of the Office of the President of Ukraine under martial law. The main attention was paid to the transformation of the functional role of the Office of the President of Ukraine after 2022, the features of its coordination interaction with key institutions of state power and participation in ensuring the process of making administrative decisions under martial law. The study used the method of institutional analysis, which allowed for determining the features of the functioning of the Office of the President of Ukraine in the system of public administration and to study the transformation of its functional purpose under martial law. A systemic approach was used to analyze the relationships between the Office of the President of Ukraine, the President of Ukraine, executive authorities, the security sector and other subjects of political governance. Using a comparative analysis used to compare the functional characteristics of the administration of the President of Ukraine and the Office of the President of Ukraine, the key institutional transformations of the presidential apparatus were identified and the transformation of the coordination and organizational and analytical functions of the presidential apparatus during martial law was traced. To generalize the results obtained, a structural-functional method was used, which allowed systematizing the main areas of activity of the Office of the President of Ukraine in the conditions of crisis functioning of the state.

5. Results and Discussion

The full-scale war became one of the key factors in the transformation of the system of public administration in Ukraine and significantly affected the functioning of the institution of the presidency. Under martial law, the centralization of administrative processes increased, which led to a change in the role of individual institutions in the system of political coordination of the state. The Office of the President of Ukraine, which gradually transformed from an auxiliary administrative structure into an important center of strategic management and interagency cooperation [2, p. 48; 7, p. 662], acquired particular importance in these conditions. Modern security challenges require a high level of efficiency in decision-making, constant coordination between state authorities, the security sector and international partners in the context of crisis management and military mobilization of state institutions [14, p. 68; 15, p. 24]. Under such conditions, the Office of the President of Ukraine performs not only the functions of organizational support for the activities of the head of state, but also takes an active part in the formation of the political agenda, coordination of crisis response and analytical support of management processes. In fact, we are talking about the formation of a new model of the functioning of the presidential vertical of power, within which the Office of the President of Ukraine has become one of the key subjects of political management.

At the same time, the transformation of the functional load of the Office of the President of Ukraine actualizes the issue of institutional balance, the limits of political influence of auxiliary structures and the features of the exercise of power in crisis conditions [8, p. 1368]. Strengthening the coordination and strategic role of the Office of the President of Ukraine indicates the adaptation of state administration mechanisms to the conditions of martial law and the need to ensure the continuity of the functioning of state institutions. In addition, crisis conditions contributed to the expansion of the analytical and communication functions of the Office of the President of Ukraine, which is manifested in the strengthening of interaction between government institutions, the security sector and international partners [9, p. 701; 16]. Therefore, it is appropriate to analyze the transformation of the functional role of the Office of the President of Ukraine before and after the introduction of martial law.

After 2022, the role of the Office of the President of Ukraine has noticeably strengthened due to the increase in the level of centralization of state administration coordination, the need for an operational response to security challenges and ensuring coordinated interaction between key government bodies. The introduction of martial law in accordance with the Decree of the President of Ukraine No. 64/2022 and the implementation of the provisions of the Law of Ukraine "On the Legal Regime of Martial Law" led to the strengthening of interdepartmental coordination, operational exchange of information and centralization of crisis management mechanisms [18; 19]. The growth of security challenges and the need for prompt decision-making contributed to the intensification of interdepartmental interaction, as a result of which the Office of the President of Ukraine significantly strengthened its coordination role in the state crisis management system, in particular in cooperation with the National Security and Defense Council of Ukraine as a coordination body in the field of national security and defense under the President of Ukraine [21]. In view of this, it is appropriate to identify key transformations of the functions of the Office of the President of Ukraine under the legal regime of martial law (Table 1).

Table 1. Transformation of the functions of the Office of the President of Ukraine before and after the introduction of martial law

Functional criterion	By 2022	After 2022
Nature of activity	Administrative and organizational	Strategic and coordination
Level of political influence	Moderate	High
Participation in the formation of public policy	Consultative	Direct
Communication function	Representative	Crisis mobilization
Coordination between authorities	Procedural	Centralized
Interaction with the security sector	Limited	Systemic and operational
Analytical support for the President	Auxiliary	Strategic

Source: Compiled by the author based on [2, p. 49; 7, p. 664; 8, p. 1362; 16; 17].

The analysis conducted allows us to state that after the introduction of martial law, the Office of the President of Ukraine was transformed from a predominantly administrative apparatus supporting the activities of the head of state into a center of strategic political coordination. The strengthening of the role of the Office of the President of Ukraine is due to the need for operational coordination of security and defense sector entities, rapid response to crisis challenges, and ensuring the coherence of actions of state authorities in conditions of martial law. It has been established that in conditions of a full-scale war, the Office of the President of Ukraine significantly expanded the scope of its functional influence, covering not only organizational and managerial processes, but also analytical support for state policy, crisis communication, and coordination of interagency interaction. At the same time, the change in the functional workload of the Office of the President of Ukraine took place under the terms of the Decree of the President of Ukraine No. 64/2022 "On the Introduction of Martial Law in Ukraine" and the implementation of the provisions of the Law of Ukraine "On the Legal Regime of Martial Law", which provide for increased coordination of the activities of state authorities and the security sector [18; 19]. This indicates the institutional adaptation of the presidential vertical to the crisis conditions of the state's functioning. As a result, the Office of the President of Ukraine significantly expanded its participation in the coordination of interdepartmental interaction, information and analytical support and preparation of management decisions. Such a transformation demonstrates the transition from a predominantly organizational model of the presidential apparatus to the strengthening of its coordination and analytical functions in the system of public administration [4, p. 546; 6, p. 205]. This allows us to consider the Office of the President of

Ukraine as an important institutional element in ensuring the stability of public administration in conditions of military and security challenges.

In conditions of martial law, the importance of the speed of interdepartmental communication, coordination of management decisions and operational exchange of information between state authorities has significantly increased [9, p. 703; 17]. Under such conditions, the Office of the President of Ukraine provides organizational and analytical coordination of the interaction of the President of Ukraine with the Cabinet of Ministers of Ukraine, the National Security and Defense Council of Ukraine, the Verkhovna Rada of Ukraine and the security and defense sector [20; 21]. An important area of activity of the Office of the President of Ukraine has also become ensuring international communication and supporting negotiation processes with international partners [7, p. 671; 15, p. 28]. Along with this, the role of information and analytical support has significantly increased, including the preparation of materials for decision-making, monitoring the security situation and coordinating crisis communications. Thus, the functional transformation of the Office of the President of Ukraine has manifested itself primarily in the expansion of its coordination, analytical and communication functions in the context of crisis management by the state. This has increased the level of centralization of managerial interaction and the efficiency of political response in the system of public administration.

The regulatory and legal basis for the activities of the Office of the President of Ukraine is the Constitution of Ukraine, the Law of Ukraine "On the Legal Regime of Martial Law", as well as the Decree of the President of Ukraine No. 436/2019 "Issues of Ensuring the Activities of the President of Ukraine", which approved the Regulations on the Office of the President of Ukraine [19; 20]. In accordance with the above-mentioned regulatory and legal acts, the Office of the President of Ukraine provides organizational, legal, advisory, informational, analytical and communication support for the activities of the head of state [20]. In conditions of martial law, the implementation of these powers has acquired an enhanced coordination nature, which is associated with the need for operational interaction between state authorities, the security sector and international partners. For a more comprehensive understanding of the relevant processes, it is advisable to reflect the mechanism of coordination interaction of the Office of the President of Ukraine in the process of preparing and implementing political decisions in crisis conditions (Figure 1).

The presented mechanism demonstrates that in conditions of martial law, the Office of the President of Ukraine plays the role of an integration center of political coordination, which ensures the relationship between analytical support, the security sector and the decision-making process of the President of Ukraine. The influence of the Office of the President of Ukraine is realized not only through the organizational support of the activities of the head of state, but also through the formation of management priorities, coordination of interdepartmental interaction and determination of strategic directions of state policy.

The analysis conducted allows us to assert that the mechanism of influence of the Office of the President of Ukraine is based on a combination of analytical, coordination and communication management tools that ensure increased efficiency of state response in conditions of martial law [9, p. 708; 17]. This indicates the formation of a new model of functioning of the presidential vertical of power, within which the Office of the President of Ukraine acts as one of the key subjects of strategic political management and ensuring the institutional stability of the state. Further analysis of the transformation of the role of the Office of the President of Ukraine also requires a comparative understanding of the evolution of the presidential apparatus itself in the system of public administration. The changes that occurred after the reorganization of the Administration of the President of Ukraine into the Office of the President of Ukraine reflect not only the structural modernization of the auxiliary body under the head of state, but also the formation of a new model of political coordination within the presidential vertical of power [4, p. 545; 5, p. 400; 20]. In conditions of martial law, the corresponding transformation has acquired special importance, since the effectiveness of public administration increasingly depends on the ability to ensure the speed of interdepartmental interaction, analytical support for decisions and centralized coordination of security processes. Thus, it is appropriate to conduct a comparative analysis of the features of the functioning of the Administration of the President of Ukraine and the Office of the President of Ukraine in the context of their influence on the institution of the presidency (Table 2).

The data presented show that the transformation of the Administration of the President of Ukraine into the Office of the President of Ukraine was accompanied by a significant strengthening of the political and coordination components of the presidential apparatus. Unlike the previous model, the modern Office of the President of Ukraine functions as an institutional center of strategic interaction, which ensures the

coordination of political, security and communication processes in the state. In conditions of martial law, this contributes to increasing the efficiency of state administration, but at the same time increases the concentration of managerial powers within the presidential vertical of power.



Figure 1. Mechanism of influence of the Office of the President of Ukraine on political decision-making under martial law

Source: Compiled by the author.

Table 2. Comparative characteristics of the influence of the Administration of the President of Ukraine and the Office of the President of Ukraine on the institution of the presidency

Comparison criterion	Administration of the President of Ukraine	Office of the President of Ukraine
Operating model	Administrative	Political and coordination
Main nature of activities	Organizational	Strategic
Participation in political decision-making	Mediated	Immediate
Level of influence on public policy	Moderate	High
Coordination between authorities	Limited	Systemic
Communication function	Representative	Crisis and communication
Interaction with the security sector	Episodic	Ongoing
Role in crisis management	Auxiliary	Key
Level of centralization of management	Moderate	High

Source: Compiled by the author based on [4, p. 544; 7, p. 664; 8, p. 1368; 20].

The study conducted allowed us to establish that after 2022, the Office of the President of Ukraine has actually become a key center of political coordination and strategic management, which ensures the integration of analytical, security, communication and interdepartmental mechanisms of state policy. The strengthening of its functional influence was the result of the need to quickly respond to military and security challenges, ensure the continuity of state administration and increase the level of centralization of management processes. At the same time, the results of the study indicate the formation of a new model of functioning of the institution of the presidency in Ukraine, within which the Office of the President of Ukraine performs not only auxiliary administrative functions, but also acts as one of the leading subjects of development and implementation of political decisions at the state level. This allows us to consider the

Office of the President of Ukraine as an important institutional element of ensuring the stability of public administration in conditions of martial law and crisis functioning of the state. Thus, the transformation of the functional role of the Office of the President of Ukraine reflects the general trends of adaptation of the public administration system to the conditions of full-scale war and increased security challenges. The results obtained can be used for further research into the mechanisms of functioning of the institution of the presidency, the transformation of the presidential vertical of power and the development of models of crisis political management in Ukraine.

6. Conclusions

As a result of the study, it was established that under martial law, a significant transformation of the functional role of the Office of the President of Ukraine in the system of public administration took place. It was determined that after 2022, the Office of the President of Ukraine expanded the scope of its activities from mainly organizational support for the activities of the head of state to the implementation of coordination, analytical and communication functions in the field of crisis management. Such a transformation was a consequence of the need to ensure an operational response to security challenges, interdepartmental interaction and maintaining the continuity of the functioning of state institutions under martial law.

The study analyzed the institutional and legal principles of the functioning of the Office of the President of Ukraine and established that the strengthening of its coordination role took place under the conditions of implementing the provisions of the Decree of the President of Ukraine No. 64/2022 "On the introduction of martial law in Ukraine", the Law of Ukraine "On the legal regime of martial law" and the regulatory regulation of the activities of the Office of the President of Ukraine. This allowed us to substantiate that the modern model of the functioning of the presidential apparatus is characterized by an increase in the level of centralization of the coordination of management processes and increased analytical support for decision-making.

The study of the mechanisms of interaction of the Office of the President of Ukraine with the National Security and Defense Council of Ukraine, the Cabinet of Ministers of Ukraine, the Verkhovna Rada of Ukraine, the security sector and international partners showed that the Office of the President of Ukraine plays an important role in ensuring the consistency of management decisions and coordinating the state's crisis response. It was established that the key tools of its functional influence are information and analytical support, coordination of interdepartmental interaction, support of strategic communications and organization of the process of preparing political decisions.

A comparative analysis of the Administration of the President of Ukraine and the Office of the President of Ukraine made it possible to determine the change in the model of functioning of the presidential apparatus from administrative and organizational to coordination and analytical. It is proven that in modern conditions, the Office of the President of Ukraine has become an important element of ensuring the institutional stability of public administration and adapting the public authority system to the conditions of a full-scale war.

The theoretical significance of the obtained results lies in deepening scientific approaches to understanding the transformation of the institution of the presidency and the mechanisms of functioning of the presidential apparatus in crisis management. The practical significance of the study involves the possibility of using the obtained results in further improving the mechanisms of interdepartmental coordination, the organization of crisis management and the regulatory support of the activities of state authorities in martial law.

The prospects for further scientific research are related to the analysis of the balance of power within the presidential vertical, assessing the impact of centralization of coordination functions on democratic mechanisms of public administration, as well as a comparative study of models of functioning of presidential institutions in crisis conditions in other states.

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